REPORT ON TRAINING AND SENSITISATION WORKSHOPS

ON THE

DESIGN OF PUBLIC PRIVATE COMMUNITY PARTNERSHIPS (PPCPs) USING DESIGN, FINANCE, BUILD, OPERATE AND TRANSFER ARRANGEMENTS IN

TOMBO, 5-5-5 MARKET & LORRY PARK, WATERLOO, JUI, GRAFTON AND GODERICH MARKET COMMUNITIES

Dates: From July 2\textsuperscript{nd} to 21\textsuperscript{st} 2020

IMPLEMENTED BY: THE PPP UNIT

FINANCED BY: UNITED NATIONS DEVELOPMENT PROGRAM (UNDP)

TARGET REGION: WESTERN AREA RURAL DISTRICT COUNCIL (WARD-C)
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1.0 Introduction

In June 2020, the Public Private Partnership Unit in the Office of the Vice President received funding from the United Nations Development Programme in Sierra Leone to conduct a series of Training and Sensitisation Workshops in the Western Area Rural District Council (WARD-C).

Six workshops were slated to be conducted in WARD-C, each lasting 3 days, starting Thursday July 2nd and ending Tuesday July 21st.

The workshops were conducted by staff of the Public Private Partnership Unit (PPPU).

2.0 Objectives of the Workshops

The overall objective of the series of workshops was to train and sensitize the district council officials and stakeholders of six market communities in WARD-C on how to understand and harness Public Private Community Partnerships for the infrastructure development of their district. The workshop was also supposed to be a medium for sensitization and raising public awareness on the existence, mandate, scope, processes and functions of the PPP Unit.

Specifically, the training workshop and awareness raising programs aimed at achieving the following objectives:

✓ Increase the knowledge and awareness of participants on PPP fundamental concepts;
✓ Encourage WARD-C Officials to be compliant with the PPP Act 2014 by seeking the support of the Unit in facilitating PPP/PPCP transactions where a private sector entity is to perform the official mandate of the Local council.
✓ Present a strong case to attract buy-in on the part of the WARD council to see PPPs as an opportunity to help them achieve their goals and willingly commit to the process;

The above objectives were achieved through lectures/presentations, practical case study scenarios in other countries, group work and discussions sessions. In addition, the PPP Unit provided the participants with materials in the form of handouts and other documentations containing detailed information about PPPs. Finally, the Unit engaged community radios in the district and the print media from Freetown to disseminate information about proceedings in the workshops.

3.0 Workshop Organization

The workshop targeted a total of 150 participants from six communities in WARD-C. Due to COVID-19 protocols, invitations were limited to only 25 participants in each of the six market communities where the workshops were conducted in the following order:

1. Tombo Market Community
2. 5-5-5 Market Community in the Waterloo area
3. Market Square Community in the Waterloo area
4. Jui/Kossoh Town Market Community
5. Grafton Market Community and
6. Goderich/Funkia Market Community

<table>
<thead>
<tr>
<th>Location</th>
<th>Female Participants</th>
<th>Male Participants</th>
<th>Total</th>
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<tbody>
<tr>
<td>Tombo Market</td>
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<td>Waterloo 5-5-5 Market</td>
<td>16</td>
<td>13</td>
<td>29</td>
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<tr>
<td>Waterloo Market Square</td>
<td>15</td>
<td>9</td>
<td>24</td>
</tr>
<tr>
<td>Jui/Kossoh Town</td>
<td>19</td>
<td>7</td>
<td>26</td>
</tr>
<tr>
<td>Grafton</td>
<td>15</td>
<td>13</td>
<td>28</td>
</tr>
<tr>
<td>Goderich/Funkia</td>
<td>9</td>
<td>13</td>
<td>22</td>
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<tr>
<td><strong>TOTALS</strong></td>
<td><strong>90</strong></td>
<td><strong>65</strong></td>
<td><strong>158</strong></td>
</tr>
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Table 1: Total participation and attendance by location.
Detailed list of participants by location is captured in the Annex 1.

4.0 Funding and Coordination
The workshops were 100% funded by the United Nations Development Program (UNDP) under its Annual Work plan for 2020.

4.1 Coordination with Officials of WARD-C FOR THE Conduct of the Workshops
Well before the start of the workshops on July 2\textsuperscript{nd}, staff of the PPPU travelled to the WARD-C headquarters in Waterloo to engage the Chairman of the Council, the Chief Administrator, the Deputy Chief Administrator and other middle and senior level staff to apprise them about the imminent series of workshops. They all welcomed the idea and pledged their full support to the process.

5.0 Structure of Workshops: Presentation Topics and Group Work
Each of the workshops commenced with the usual opening courtesies. Participants arrived at the respective venues, registered and took their breakfast. To start each workshop proper, opening prayers were offered by Christian and Muslim volunteers. Brief welcome remarks were then made by a key stakeholder in the market community in the person of the local Headman or Chief, Chairperson of the local Petty Traders Union in the locale or the resident Councilor.

Self-introduction of participants and PPPU officials were done after which a PPP U Official then declared the purpose of workshop emphasizing the fact that the PPP Unit is housed in the Office of the Vice President with a mandate to work with MDAs and local councils to explore the possibilities of working with the private sector to realize their development objectives.

Key topics covered during the series of workshops were as follows:

5.1 Presentation 1 – *PPP Concepts, Principles and Models* (Presented by: PPP U Programme Manager – Dr. Patrick Ajuno Sesay)
This presentation started with the overview of PPPs and the PPP Unit and set the tone for the workshop. It described in detail, the concepts, key principles of PPPs in Sierra Leone, the global perspectives and the functions of the PPP Unit.

5.2 Presentation 2 – Public Market and the Benefits of Private Sector Engagement in Public Markets Development and Management (Presented by: PPP Unit Financial Adviser, Abu Bakar Sesay)
The presenter explained in detail the concepts of a Public Community Market, why these markets are important and the benefits of private sector involvement in public community markets. In particular, he touched on the transfer of risk from the contracting authority to the private sector, the efficiency that the private sector brings to bear and the relief on government’s budget when PPPs are embarked upon.

5.3 Presentation 3 – *The PPP Market Process and Models* (Presented by: PPP Unit Financial Adviser, Abu Bakar Sesay)
This presentation highlighted the PPP delivery process, the critical stages in a PPP arrangement, Legislations relating to PPPs, the PPP procurement process and how it differs from the regular procurement process of the National Public Procurement Agency, what is permissible per the PPP Act as well as what makes a successful Public Private Community Partnership arrangement.
5.4 Presentation 4 – PPP Public Market development, implementation & monitoring
(Presented by: PPP Unit Financial Adviser, Abu Bakar Sesay)
During this presentation, the presenter explained how to go about project identification and screening as well as the key areas of project appraisal which require four areas of expertise namely: technical, environmental, economic/financial, and legal. He also emphasized the need for a functional quality assurance system to be put in place for self-monitoring to occur.

5.5 Presentation 5 – The Way Forward for PPPs & Public Markets in Sierra Leone (Presented by: Programme Manager PPP Unit, Dr. Patrick Ajuno Sesay)
Here Dr. Sesay emphasized that failure to invest in infrastructure means failure to grow and develop a nations’ social and economic fabric. He underscored that at a time when both central and local governments were tightening their budgets, Public-Private Partnership arrangements has become the way forward and the most sensible model to procure infrastructure projects.

5.6 Case Studies
Case studies were done showcasing how old markets with basic and inadequate facilities in the Philippines were upgraded to modern markets with attendant facilities and amenities. Photos of these markets were projected for participants to appreciate how collective action on the part of the marketers and engagement with the private sector made all the difference.

5.7 Group Work
As a way of ensuring the full participation of all the participants and assess the level at which they grasped the concepts presented, Group Work was done during which time the participants were divided into three groups. Each group member was to reflect on all that they had learnt about PPPs, discuss in their groups and provide answers to two questions namely:

i. If a private sector approaches the executive of your Market Community today, what type of market would you want? List all the facilities that you would like to see in that market?

ii. List down the bye-laws you would put in place to ensure that the Private Investor recovers his/her investment. This should include but should not be limited to fees and other charges that users should be paying for the use of the facilities.

The participants were very animated as they went about the group discussions and some shining stars emerged while they presented for their respective groups in plenary. The synopsis of their deliberations is captured in the Annex 3.

6.0 Official Launch of the Series of Workshops
The series of workshops was officially launched on Friday 10th July 2020 at the Western Rural District Council conference room in Waterloo. After opening prayers, welcome address was delivered by the Chairman of the Petty Traders Union in the Waterloo area. The Director of the PPP Unit Mr. Abu Kamara outlined the economic outlook of the country and the infrastructure gaps indicated in the Medium Term National Development Plan. He then did a presentation that touched on the background of the PPP unit and its development, the PPP regulatory framework for competition and the legal framework that guides the preparation, selection and management of PPP projects.
In closing, he highlighted selected ongoing PPP projects, in particular, the following:

i. Wellington-Masiaka Toll Road Project that has now eased the flow of traffic in and out of the city.
ii. Karpowership arrangement that ensures sustained supply of electricity in the city.

iii. Concession of Container terminal and Berth Extension at the ports by Bollore Transport Logistics which has now increased the efficiency of the handling of both containerized and non-containerized cargo

On his part, the Chairman of the Western Area Rural District Council, Mr. Kasho Holland-Cole expressed his gratitude for the series of workshops that would benefit his district. He noted that Sierra Leone and Africa could only progress when PPPs are embraced and harnessed. He said the potential opportunity that Public Private Community Partnerships holds for his district will be tabled in a council meeting that was to hold that same day.

The Assistant to the Secretary to the Vice-President who represented the Office of the Vice President Mr. Swaliu K.M. Jusu brought greetings from the Honourable Vice President and urged participants to take the training very seriously. He affirmed that the district, by virtue of its location and geography had a lot of potential for PPCPs and that the council officials will do well to capitalize on them.

The Team Lead for Economic Development at the United Nations Development Programme, Madam Tanzila Watta Sankoh, who deputized the Country Director thanked the PPP Unit for organizing the series of workshops which she hoped will sensitize stakeholders in the six market communities to engage private investors to Design, Build, Finance, Operate and Transfer (DBFOT) infrastructure projects in their locales. She iterated that the UNDP supports PPPs because they have done well in other countries. She committed their continued support to the PPP unit with training and capacity building all in pursuit of the sustainable development goals.

On that note, she officially launched the series of sensitization workshops promoting Public Private Community Partnerships using the DBFOT approach.

7.0 Feedback from the Workshop

The series of workshops were as timely as they were highly appreciated by the stakeholders in all six market communities. During question and answer time, group work and presentations during plenary it was clear that the content of the workshops resonated with their felt needs.

In Tombo, the Village Headman had this to say at the end of their workshop "We now fully understand what PPPs are about, what bothers me is, how come the powers that be have not been harnessing PPPs to develop our communities?"

In the 5-5-5 Market and Lorry Park, the Lumpa 5-5-5 Headman had this to say "Since the inception of the Western Area Rural District Council, this is the first time the 5-5-5 market stakeholders and the council staff have been brought together to brainstorm how to harness the power of the private sector. Thank you PPP".

In Waterloo the Chairman of the District Council confessed that "We had been yearning for a solution to the dearth of infrastructure development in our communities but we were oblivious of PPCPs and the potential it holds"
In the Jui/Kossoh Town Market community, the Councillor noted that “This workshop could not be timelier as it comes at a time when the District Council has identified an existing market that is to be upgraded into a multi-storey structure.” The session on risk sharing was particularly helpful.

In Gratfon “This is the first time that central government has engaged with us since the end of the war. I appeal for more capacity building for us to benefit from PPCPs as ours is a neglected community with many social constraints” Gratfon/Kossoh Town Councillor.

In Goderich a Ward Committee member had this to say in this embedded video clip. (Please press Ctrl and Click to view) ..\WORKSHOP VIDEOS\GODERICH__STAKEHOLDER'S APPRECIATION.mp4

8.0 Workshop Output
The series of workshops were rolled out according to plan and the small hitches here and there were addressed as we went along. For example the launching was originally slated to take place on Friday the 3rd of July but some unexpected engagement on the part of the Council Chairman forced us to move it to Friday 10 July 2020.

In each of the six locations, all the participants and key stakeholders expressed deep appreciation and gratitude for what they had learned. They lamented the fact that it took them so long to acquire the knowledge they now have and promised to engage their council headquarters to see how they could pursue PPCPs in their communities.

The PPP Unit set out to reach 150 participants but exceeded the target number of participants by 5 while still complying with the COVID-19 protocols. Several contacts were established and exchanged to facilitate effective follow up and communication between the Market Communities and the PPP unit.

9.0 Workshop Challenges
Rolling out this series of workshop in an ongoing COVID-19 pandemic was a challenge in and of itself. Under normal circumstances we would have conducted the workshops with up to 40 participants per session and spend much less time in the process. We also had to ensure social distancing during sessions, ensure that participants came with their masks or were given one by the team and also ensure the frequent washing of hands by taking a hand-washing station to each of the locations.

The main challenge we had was that of securing conducive venues for the workshops. The officials at the district council headquarters delegated this task to the Ward Councilors. In four out of the six locations, we had to go in ourselves to have venue floors cleaned and scrubbed. In two venues, we had to buy tarpaulins to separate the workshop area from other market or business activities happening just adjacent.

The only locations where we had a serene atmosphere was at the WARD C conference room in Waterloo and the Jui community centre.

Another challenge we had was keeping the participant numbers down to the prescribed 25. A lot of community stakeholders wanted to volunteer their participation and it took quite an effort to work with the Ward Councilors to stick to the participant limit.
10.0 Conclusion

We continue to thank UNDP for their sustained support to the PPP Unit. Without their support, the unit would have been hamstrung to undertake the series of workshops in a district that has so much potential.

The workshop in its entirety was well received not only by the officials of the Western Area Rural District Council but by all the stakeholders and market men and women who benefited from the training and sensitization in the six locations.

The participants were extremely eager and keen to learn as much as they could about PPCPs. During the group work sessions they animatedly envisioned market structures with all the facilities they could realistically dream of and the mechanisms by which an investor would recoup their investment should their dream market be realized. The key points presented in the plenary sessions could easily inform the drafting of a concept note for modern market structures in their communities.

While waiting for the multi-million Dollar, mega concessions, we concluded that there was a great need and appetite for small and not-so-small-scale public private community arrangements to drive pressing infrastructure development needs in the various communities.

It is imperative that the Outreach Department of the PPP Unit undertake purposeful follow up with the council officials and community stakeholders to ensure that at least three PPCPs are designed and implemented in the next three years.
11.0 Selected Photos and Videos from the Workshops

Group Photo Tombo

Workshop Launch:
L to R – Mr. Abu Bakar Sesay PPP U Finance Analyst, Mr. Abu Kamara PPP U Director, Mr. Swaliu Jusu, Assistant to the Secretary to the Vice-President
Ms. Tanzila Sankoh, Team Lead for Economic Development at UNDP and Mr. Kasho Hollande-Cole, Chairman, WARD – C.
## ANNEX 2

### WESTERN AREA RURAL DISTRICT

#### WORKSHOP SCHEDULE

<table>
<thead>
<tr>
<th>DATE</th>
<th>LOCATION</th>
<th>REMARKS</th>
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<td>Tombo Markets</td>
<td>Thurs 2(^{nd}) &amp; Fri 3(^{rd}) July</td>
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<td></td>
<td>Weekend 4(^{th}) &amp; 5(^{th}) July</td>
<td></td>
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<tr>
<td>Five - Five Junction Market</td>
<td>Mon 6(^{th}) &amp; Tue 7(^{th}) July</td>
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<tr>
<td>FREE</td>
<td>Wednesday 8(^{th}) July</td>
<td>FREE</td>
</tr>
<tr>
<td>Waterloo Markets and WARD-C</td>
<td>Thurs 9(^{th}) &amp; Fri 10(^{th}) July</td>
<td>Combined Workshop</td>
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<tr>
<td></td>
<td>Weekend 11(^{th}) &amp; 12(^{th}) July</td>
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<tr>
<td>Jui Markets</td>
<td>Mon 13(^{th}) and Tue 14(^{th}) July</td>
<td></td>
</tr>
<tr>
<td>FREE</td>
<td>Wednesday 15(^{th}) July</td>
<td>FREE</td>
</tr>
<tr>
<td>Grafton Market</td>
<td>Thurs 16(^{th}) and Fri 17(^{th}) July</td>
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<tr>
<td></td>
<td>Weekend 18(^{th}) &amp; 19(^{th}) July</td>
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<tr>
<td>Funkia Market</td>
<td>Mon 20(^{th}) &amp; Tue 21st</td>
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ANNEX 3
GROUP WORK PRESENTATIONS

TOMBO GROUP 1
Question 1

PROPOSED QUALITIES FOR MARKET

1. An organised carpark
2. Toilet facilities
3. Frequent water supply
4. Banking facility
5. Energy (frequent) supply
6. Abundant and affordable storage facilities
7. Well planned road network
8. Bar & restaurant
9. Entertainment facilities
10. Security presence
11. Presence of mosques and churches

Group 1
Question 2
G1

RULES AND REGULATIONS FOR MARKETING

1. Compulsory payment of taxes daily @ Le 2,000
2. Affordable tariffs
3. Storage to pay yearly (annually)
4. To pay at least Le 5,000 for any store
5. To pay for any use of a facility such as
   a) Toilet - Le 1,000
   b) Cinema - Le 2,000
   c) Entertainment - Le 5,000
   d) Water - Le 5,000 (monthly)
   e) Electricity - According to consumption
   f) Storage to be determined by quantity of goods to store

TOMBO GROUP 2
QUESTION 1

(1) FACILITIES IN THE MARKET

1. Multipurpose structure
2. Modern stores
3. Toilet facilities
4. Water system
5. Car park
6. Restaurant
7. Light facilities
8. Security

TOMBO GROUP 2
QUESTION 2

BYE LAWS

1. Payment of stores monthly @ Le 50,000
2. Table for seller @ Le 1,000
3. Toilet used Le 500
4. Restaurant per night @ Le 20,000
5. Failing to pay monthly dues - Le 50,000

TOMBO GROUP 3
QUESTION 1

1. Site attraction
2. Spacious land
4. Place of worship eg. Mosque
5. Toilet facilities
6. Water facilities
7. Park
8. Electricity
9. Office for Market Management
10. Entertainment center
11. Well organized market place
12. Sanitation
13. Frequent cleaning
14. Restaurant
15. Hotel facilities
16. Banking facility

TOMBO GROUP 3
QUESTION 2

1. No abusive language - Le 50,000
2. No fighting - Le 50,000
3. Implementation of fines - police intervention
4. Revenue collection:
   - Table - Le 5,000 per day
   - Shop - Le 20,000 per day
   - Store - Le 25,000 per week
5. No roaming around the market without no business

GODERICH GROUP 1
QUESTION 1

TYPE OF MARKET

Shopping Mall Market
The most important things to set up in these kind of markets are as follows:

1. Lands
2. Building up the structure
3. Office
4. Light
5. Toilet
6. Water
7. Store
8. Car park
9. Conference room
10. Restaurant
11. Tele-center
12. Saloons
13. Refuse bins
14. Road network
15. Clinic

GODERIC\_ GROUP 1
QUESTION 2

BYE LAWS
Below are the following bye-laws of the market:

1. Respect each other's views
2. Cleaning exercise should be a must
3. Fighting fines cost Le 10,000
4. Abusive language must be fined
5. Cost for toilet use per person - Le 2,000
6. Market dues
7. No stealing
8. Cost of Electricity - Le 50,000

GODERIC\_ GROUP 2
QUESTION 1
We envisage a modernized market compromising of facilities
1. Car park,
2. Shops,
3. Stores,
4. Toilets,
5. Electricity,
6. Water
7. Clinic
8. Road Access,
9. Waste management facilities
10. Canteen
11. Office.

GODERIC\_ GROUP 2
QUESTION 2
BYE LAWS

1. Cleanliness - Fine Le 50,000
2. Misusing of facility - Le 50,000
3. Fighting - Le 100,000
4. Parking fee - Le 100,000
5. Compulsory to pay revenue - Alternatively (Shop or fine)

**GODERIC GROUP 3**

**Q1**

**FACILITY NEEDED**

1. Building itself
2. Light
3. Water
4. Shops
5. Car park
6. Stores/Storage
7. Toilet Model One
8. Office Space
9. Cleaner / Security
10. Canteen
11. Place of worship
12. Conference Hall
13. Concrete Table

**GODERIC GROUP 3**

**Q2**

1. Shop Rent - Le100,000 Monthly
2. Daily Dues - Le1,000 for about 600 people
3. Electricity dues - Le60,000 per month
4. Water rate - Le30,000 per month
5. Rental of Hall - Le350,000 per day
6. Car Park - Le5,000 per day (60 cars)

**GROUP WORK – 555 Market & Lorry Park**

**GROUP 1 Q 1**

Since Waterloo 555 is the main entrance to Freetown, therefore all goods / vehicles coming from the Provincial Town must off lad at the main National Market/Lorry Park.

**Facilities that the market should have:**

- Modern stores
- Standard Lorry Park in the Market
- Water and Sanitation
- Health Centre
- Community Hall
- Police Post
- Religious Houses

**GROUP 1 Q2**

**BYE LAWS**

All services within the market or lorry Park are payable after used

- To operate on B.O.T
- Fines on defaulters – Le
- Facts are requires on daily bases
- Committers would be brought to face the law.
GROUP 2

Q1. Standard Market and Lorry Park - Facilities needed in the market and lorry park
   - Toilet facility
   - Water Facility
   - Electricity
   - Canteen and Store
   - Dust Bin / Waste Collection Point
   - Structure parking space for vehicles

Q2. By-Laws for using the facility.
   - Traders should not sell outside the market or lorry park, fail to do a fine of Le10,000.00
   - Amount to pay for using the toilet – Le500 to Urinate, 1000 for toilet and 10% for the care taker.
   - Pay for water 5,000 a bucket and 10 foe care taker and also using of insult and abusive language is 20,000.
   - Drivers union have to collect through the council
   - All market dues should be pay to council directly

Group 3 Q1
Facilities needed in the market
   (1) Good Toilet Facility
   (2) Stores to keep our Goods
   (3) Electricity
   (4) Water Facility
   (5) Dust Bin (Sanitation)
   (6) Clinic Facility

LORRY PARK
   (1) Ware House
   (2) Canteen
   (3) Pavilion
   (4) Toilet
   (5) Car Wash

GROUP 3 Q2. BYE LAWS
   - Toilet users must pay the amount of Le1000 per used
   - Sanitation: Market people must pay Le1000 for cleaning fees every day per person
   - Water users must pay le500 for two rubbers
   - Electricity users must pay a monthly amount of Le50,000 per month
   - Payment of vehicles entering the park is Le5,000 per day
   - Store Price is Le60,000 per month
   - Table price is 5,000 per month

WATERLOO
Group 1 Q1. TYPE OF MARKET
We need a Modern Market with stores
   - Provision of land by the stakeholders
   - The construction of the market with Car Park, Water Facility, Toilet Facility, Light, Hospital
   - We also need Micro-finance
- Cleaners and also security Dust Bin
- Mosque and Church

**Group 1 Q2 BYE LAWS FOR THE MODERN MARKET**
1. Yearly payment of stores (200 stores) Le500,000
2. Car park Le5,000 per vehicle
3. Toilet Fertility – Le500
4. Water Fertility – Le2,000 per rubber
5. Cleaners and Security – 500,000
6. Micro-Finances – Action against the person or exempted

**Group 2 Q 1 TYPE OF MARKET**
5 Stores building with difference department facilities
   1. Hospital facility
   2. Water Facility
   3. Light Facility
   4. Mosque Facility
   5. School Facility
   6. Construction of the roads and drainages
   7. Loans for the traders

**Group 2 Q2 LAWS OF THE MARKET**
   1. Rental fees for stores is Le1,000
   2. Provisions of land for the construction of the market
   3. Providing Security
   4. Community labours e.g sand, stones

**Group 3 Q1**
Type of Market
- Big Market
- Water Well
- Electricity
- Toilet
- Market Road

**Group 3 Q 2  BY-LAWS**
- A person with a table is Le50,000 per year
- A person with a store is Le500,000 per year
- Toilet – Le1,000
- Urinate Le500
- Water Le5,000 per Batta rubber

**Grafton Market**
**Group 1 Q 1**
An Ultra Modern Market
   1. With storage facilities
   2. Water (Pipe Borne)
   3. Electricity
   4. Toilet Facility
   5. Re-creational Centre
   6. Multi Purpose Hall
   7. Delivery Van, Car Park, Stores & Stall
Group 1 Q 2 BY-LAWS / FEES FOR FACILITIES

(1) Storage - Le10,000 per day
(2) Water - Le500 (per jelly can)
(3) Electricity - Le200,000 monthly
(4) Toilet - Le1,000 per day
(5) Recreational Centre - Le50,000
(6) Multipurpose Hall - Le100,000 monthly
(7) Delivery Van - Le100,000. Per day
(8) Car Park - Le 10,000
(9) Stores - Le10,000
(10) Pharmacy - Le150,000.00

BY-LAWS
Payments is compulsory
Fines for disorderly conduct

Group II
Q1 GRAFTON COMMUNITY MARKET – CONSTRUCTION OF A MODERN MARKET
- Toilet Facility
- Drainage Facility
- Water Facility
- Electricity
- Recreational Facility
- Standard Lorry Park
- Stalks /Stores
- Dust Bin
- Spacious Tables

BYE-LAWS
Q2 Fines leveled against defaulters
- A fine of (Le10,000) of abusive language will be paid
- A fine of (Le50,000) will be paid for fighting
- A fine of (Le5,000) will be paid for quarrelling
- A fine of (Le20,000) will be paid for misuse of market facilities
- Payment of market dues (Le1,000)
- Payment of extra facilities – light, water etc (Le50,000)
- Payment of Day Care (Le50,000)
- Payment for Security (Le100,000)
- Payment for car park (Le2,000)

Group 3 – Public Community Market (Grafton)
Q 1
(1) Structures of the market
(2) Stores
(3) Toilet
(4) Electricity
(5) Water  
(6) Dust Bin  
(7) Parking space and car park  
(8) Pre-School  
(9) Hall  
(10) Cool Room

**Group 3 Q2**  
**Market Dues**

<table>
<thead>
<tr>
<th>Item</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>(1) Toilet</td>
<td>Le1,000 per day</td>
</tr>
<tr>
<td>(2) Electricity</td>
<td>Le50,000 per month</td>
</tr>
<tr>
<td>(3) Water rate</td>
<td>Le20,000 per month</td>
</tr>
<tr>
<td>(4) Dust Bin</td>
<td>Le10,000 per month</td>
</tr>
<tr>
<td>(5) Parking Space / Car Park</td>
<td>Le5,000 per day</td>
</tr>
<tr>
<td>(6) Pre-School</td>
<td>Le200,000 per term</td>
</tr>
<tr>
<td>(7) Stores</td>
<td>Le50,000 per month</td>
</tr>
<tr>
<td>(8) Hall</td>
<td>Le100,000 per month</td>
</tr>
<tr>
<td>(9) Cool Room</td>
<td>Le50,000 per month</td>
</tr>
</tbody>
</table>